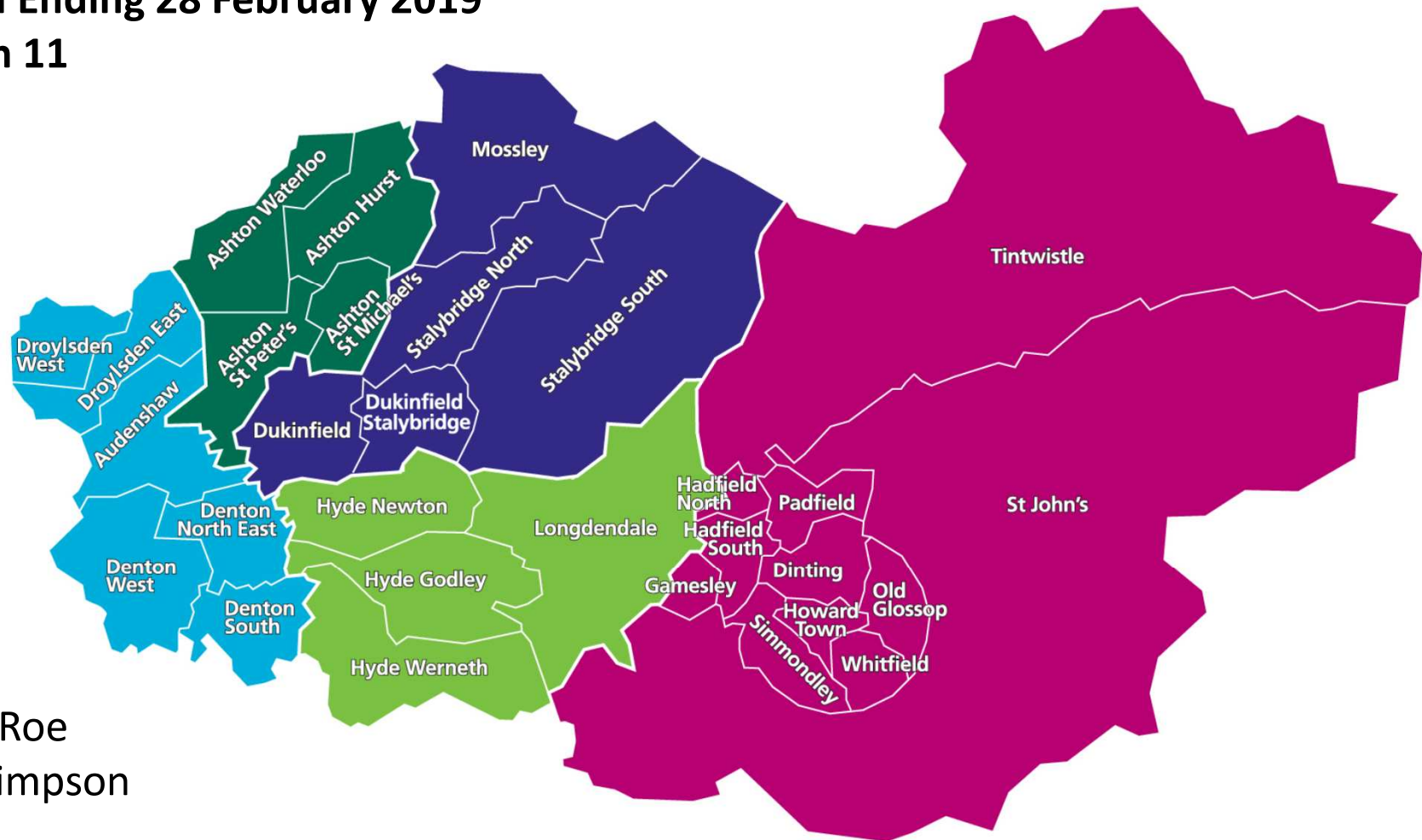


Tameside and Glossop Integrated Financial Position

financial monitoring statements

Period Ending 28 February 2019
Month 11



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Integrated Financial Position Summary Report

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Tameside & Glossop Integrated Economy Wide Financial Position

£7.8m

Children's Services

Unprecedented levels of demand in Children's Social Care continue and place significant pressures on staff and resources.

Placement costs are the main driver of the forecast £7.8m in excess of approved budget.

Message from the DOFs

As we move into the final few weeks of the financial year, the economy wide financial position has again improved slightly but the overall picture remains mixed with significant challenges in some areas.

There have been a few small movements since period 10, which has resulted in an improvement in the forecast outturn position, due to a small underspend on Council Budgets. However, this improved overall position masks continuing and recurrent pressures due to the non delivery of savings in some areas, and continuing pressure in Children's Services where the forecast overspend remains at just under £8m in excess of budget.

Alongside delivery of in year savings, the focus continues to be on the identification of savings to deliver a balanced position for 2019/20 and beyond. Proposed savings will continue to be subject to scrutiny through the 'Star Chamber' process and regular updates will be provided on a periodic basis.

£0.04m

Strategic Commission Forecast

Overall forecast outturn for the Strategic Commission has improved by £0.04m since period 10, resulting in a small forecast underspend across the economy.

This report covers all spend at Tameside & Glossop Clinical Commissioning Group (CCG), Tameside Metropolitan Borough Council (TMBC) and Tameside & Glossop Integrated Care Foundation Trust (ICFT). It does not capture any Local Authority spend from Derbyshire County Council or High Peak Borough Council for the residents of Glossop.

| | Forecast Position | | | Variance | |
|--------------------------------------|-------------------|----------------|-----------|----------------|-------------------|
| | Budget | Forecast | Variance | Previous Month | Movement in Month |
| CCG Expenditure | 398,112 | 398,113 | (0) | 0 | (1) |
| TMBC Expenditure | 186,514 | 186,489 | 24 | (12) | 37 |
| Integrated Commissioning Fund | 584,626 | 584,602 | 24 | (12) | 36 |
| | | | | | |
| ICFT - post PSF Agreed Deficit | (19,149) | (19,149) | 0 | 0 | 0 |
| Economy Wide In Year Deficit | 565,477 | 565,453 | 24 | (12) | 36 |

Tameside & Glossop Integrated Commissioning Fund

As at 28 February 2019 the Integrated Commissioning Fund is forecasting net spend £584.602m against an approved net budget of £584.626m, with a small underspend of £24k. This forecast is a slightly improved position from the previous month but masks significant pressures in a number of areas, including **Children's Services** which continues to forecast **expenditure to be almost £8m in excess of budget**.

| Forecast Position £000's | Forecast Position | | | | | Net Variance | |
|--------------------------------------|-----------------------|------------------|----------------|----------------|--------------|-------------------|----------------------|
| | Expenditure Budget | Income Budget | Net Budget | Net Forecast | Net Variance | Previous Month | Movement in Month |
| Acute | 202,683 | 0 | 202,683 | 203,597 | (914) | (740) | (174) |
| Mental Health | 32,832 | 0 | 32,832 | 33,468 | (636) | (618) | (18) |
| Primary Care | 82,701 | 0 | 82,701 | 82,211 | 489 | 588 | (99) |
| Continuing Care | 14,106 | 0 | 14,106 | 16,010 | (1,904) | (2,168) | 264 |
| Community | 29,966 | 0 | 29,966 | 30,104 | (138) | (213) | 75 |
| Other CCG | 30,615 | 0 | 30,615 | 27,514 | 3,101 | 3,151 | (50) |
| CCG TEP Shortfall (QIPP) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CCG Running Costs | 5,209 | 0 | 5,209 | 5,209 | 0 | 0 | 0 |
| Adults | 82,653 | (42,172) | 40,480 | 40,256 | 224 | 228 | (4) |
| Children's Services | 46,819 | (3,051) | 43,768 | 51,580 | (7,812) | (7,998) | 186 |
| Education | 30,936 | (25,374) | 5,562 | 5,570 | (8) | (56) | 48 |
| Individual Schools Budgets | 115,200 | (115,200) | 0 | 0 | 0 | 0 | 0 |
| Population Health | 16,912 | (680) | 16,232 | 15,971 | 261 | 379 | (118) |
| Operations and Neighbourhoods | 76,782 | (26,448) | 50,333 | 50,746 | (412) | (412) | (0) |
| Growth | 42,765 | (34,920) | 7,846 | 9,867 | (2,021) | (1,958) | (63) |
| Governance | 88,704 | (79,887) | 8,818 | 7,138 | 1,680 | 1,690 | (10) |
| Finance & IT | 6,103 | (1,550) | 4,553 | 4,188 | 365 | 406 | (41) |
| Quality and Safeguarding | 367 | (288) | 79 | 71 | 8 | 8 | (0) |
| Capital and Financing | 10,998 | (1,360) | 9,638 | 7,852 | 1,786 | 1,786 | 0 |
| Contingency | 4,163 | (6,823) | (2,660) | (6,246) | 3,586 | 3,586 | 0 |
| Corporate Costs | 8,721 | (6,857) | 1,865 | (503) | 2,368 | 2,328 | 40 |
| Integrated Commissioning Fund | 929,235 | (344,609) | 584,626 | 584,602 | 24 | (12) | 36 |

Tameside & Glossop Integrated Commissioning Fund

| Forecast Position £000's | Forecast Position | | | | | Net Variance | |
|--------------------------------------|--------------------|------------------|----------------|----------------|--------------|----------------|-------------------|
| | Expenditure Budget | Income Budget | Net Budget | Net Forecast | Net Variance | Previous Month | Movement in Month |
| CCG Expenditure | 398,112 | 0 | 398,112 | 398,112 | (0) | 0 | (0) |
| TMBC Expenditure | 531,123 | (344,609) | 186,514 | 186,489 | 24 | (12) | 36 |
| Integrated Commissioning Fund | 929,235 | (344,609) | 584,626 | 584,602 | 24 | (12) | 36 |

| | | | | | | | |
|--------------------------------------|----------------|------------------|----------------|----------------|-----------|-------------|-----------|
| A: Section 75 Services | 311,745 | (41,823) | 269,921 | 270,231 | (310) | (535) | 225 |
| B: Aligned Services | 411,824 | (170,283) | 241,541 | 242,996 | (1,455) | (1,305) | (151) |
| C: In Collaboration Services | 205,665 | (132,502) | 73,163 | 71,373 | 1,790 | 1,828 | (38) |
| Integrated Commissioning Fund | 929,235 | (344,609) | 584,626 | 584,602 | 24 | (12) | 36 |

Continuing Care

This remains a significant financial risk but a financial recovery plan is in place, with detailed updates presented at Finance & QIPP Assurance Group on a quarterly basis.

Whilst still forecasting an **overspend of £1.904m**, the historic growth rates have slowed. The favourable movement since month 10 is due to winter pressures not materialising to the same level as expected.

Acute

The movement in the forecast variance is due to 4 patients discharged from critical care at the Christies, of which the CCG had no prior notice. This has been raised with the Trust and GMSS who manage the contract to ensure the CCG receives future advanced notice through the long length of stay reports which have been absent all year.

Since finalising the month 11 position, the CCG has secured year-end settlement agreements with all the NHS associate secondary care providers. The impact of these agreements will be a favourable movement in month 12 for 18/19 of circa £60k.

Children's Services

Children's Social Care continues to present the single greatest financial risk for 2018/19, and is the most significant risk area for the medium term financial sustainability of the Council.

The forecast outturn position of **£7.8m in excess of budget** has improved slightly since the last period.

Tameside & Glossop Integrated Commissioning Fund

| Forecast Position £000's | YTD Position | | | Forecast Position | | | Variance | |
|--------------------------------------|----------------|----------------|-----------------|-------------------|----------------|-----------|----------------|-------------------|
| | Budget | Actual | Variance | Budget | Forecast | Variance | Previous Month | Movement in Month |
| Acute | 184,950 | 185,966 | (1,016) | 202,683 | 203,597 | (914) | (740) | (174) |
| Mental Health | 30,290 | 30,773 | (483) | 32,832 | 33,468 | (636) | (618) | (18) |
| Primary Care | 75,504 | 75,625 | (121) | 82,701 | 82,211 | 489 | 588 | (99) |
| Continuing Care | 12,892 | 14,333 | (1,441) | 14,106 | 16,010 | (1,904) | (2,168) | 264 |
| Community | 27,471 | 27,565 | (94) | 29,966 | 30,104 | (138) | (213) | 75 |
| Other CCG | 28,735 | 25,612 | 3,123 | 30,615 | 27,514 | 3,101 | 3,151 | (50) |
| CCG TEP Shortfall (QIPP) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CCG Running Costs | 3,577 | 3,546 | 30 | 5,209 | 5,209 | 0 | 0 | 0 |
| Adults | 37,107 | 46,053 | (8,946) | 40,480 | 40,256 | 224 | 228 | (4) |
| Children's Services | 40,120 | 47,303 | (7,182) | 43,768 | 51,580 | (7,812) | (7,998) | 186 |
| Education | 5,099 | 19,148 | (14,049) | 5,562 | 5,570 | (8) | (56) | 48 |
| Individual Schools Budget | 105,600 | 105,600 | 0 | 115,200 | 115,200 | 0 | 0 | 0 |
| Population Health | 14,879 | 14,133 | 746 | 16,232 | 15,971 | 261 | 379 | (118) |
| Operations and Neighbourhoods | 46,139 | 48,384 | (2,245) | 50,333 | 50,746 | (412) | (412) | (0) |
| Growth | 7,192 | 15,031 | (7,839) | 7,846 | 9,867 | (2,021) | (1,958) | (63) |
| Governance | 8,083 | 15,192 | (7,109) | 8,818 | 7,138 | 1,680 | 1,690 | (10) |
| Finance & IT | 4,174 | 4,395 | (221) | 4,553 | 4,188 | 365 | 406 | (41) |
| Quality and Safeguarding | 72 | (24) | 96 | 79 | 71 | 8 | 8 | (0) |
| Capital and Financing | 8,835 | 1 | 8,834 | 9,638 | 7,852 | 1,786 | 1,786 | 0 |
| Contingency | (2,438) | (623) | (1,815) | (2,660) | (6,246) | 3,586 | 3,586 | 0 |
| Corporate Costs | 1,709 | (1,328) | 3,037 | 1,865 | (503) | 2,368 | 2,328 | 40 |
| Integrated Commissioning Fund | 639,989 | 676,683 | (36,696) | 699,826 | 699,802 | 24 | (12) | 36 |
| CCG Expenditure | 363,418 | 363,418 | (0) | 398,112 | 398,113 | (0) | 0 | (1) |
| TMBC Expenditure | 276,571 | 313,265 | (36,695) | 301,714 | 301,689 | 24 | (12) | 37 |
| Integrated Commissioning Fund | 639,989 | 676,683 | (36,696) | 699,826 | 699,802 | 24 | (12) | 36 |

Tameside Integrated Care Foundation Trust Financial Position

SUMMARY

- **Revenue** - For the financial period to the **28th February 2019**, the Trust has reported a net deficit of c.£21.545m, pre Provider Sustainability Funding (PSF), which is **c.£266k better than plan**. The in month position for February reported a £1.431m deficit, **£11k worse than plan**.
- **Trust Efficiency programme (TEP)** - The Trust delivered **c.£1.069m** of savings in month, this is an underachievement against target by **c.£395k** in month. For the first time this financial year the Trust is reporting a cumulative underachievement against plan, of **c£59k**.
- **Agency cap** - To date the Trust has spent **c.£6.14m** on Agency, against a plan of **£8.82m**. Based on this run rate, spend should be significantly below the agency cap of £9.53m.

KEY RISKS

- **Control Total** – The Trust agreed a control for 2018/19 of **c£19.149m**, this assumes the Trust will be in receipt of the full PSF. NHSI monitor financial delivery from a revenue perspective against post PSF target, for the Trust this plan is £23.38m.
- **Provider Sustainability Fund** - The Trust must achieve its financial plan at the end of each quarter to achieve 70% of the PSF, the remainder is predicated on achievement of the A&E target. If the Trust fails to deliver the financial and/or performance targets it will need to borrow additional cash at 1.5%. The Trust has achieved its Q3 finance and performance target. However, it is not forecasting to achieve its Q4 performance target and therefore will not receive £443k in cash.
- **TEP** – The Trust is currently forecasting an underachievement against its TEP target of **c£411k in year** and **c£2.0m** recurrently. The revised governance implemented by the Trust has offset the failure to deliver TEP and consequently the Trust is forecasting to meet its control total.

| Financial Performance Metric | Month 11 | | | YTD | | | Outturn |
|---|-----------|-------------|---------------|-----------|-------------|---------------|------------|
| | Plan £000 | Actual £000 | Variance £000 | Plan £000 | Actual £000 | Variance £000 | Plan £000s |
| Normalised Surplus / (Deficit) Before PSF | (1,420) | (1,431) | (11) | (21,811) | (21,545) | 266 | (23,370) |
| Provider Sustainability Fund (PSF) | 494 | 494 | 0 | 3,727 | 3,727 | 0 | 4,221 |
| Surplus / (Deficit) | (926) | (937) | (11) | (18,084) | (17,818) | 266 | (19,149) |
| Trust Efficiency Savings | 1,464 | 1,069 | (395) | 11,465 | 11,406 | (59) | 13,000 |
| Use of Resources Metric | 3 | 3 | | 3 | 3 | | 3 |

TEP – Targeted/Trust Efficiency Plan

| Organisation | High Risk | Medium Risk | Low Risk | Savings Posted | Total | Target | Post Bias Expected Saving | Post Bias Variance |
|------------------------|-----------|-------------|----------|----------------|--------|--------|---------------------------|--------------------|
| CCG | 0 | 0 | 0 | 19,800 | 19,800 | 19,800 | 19,800 | 0 |
| TMBC | 309 | 250 | 0 | 1,489 | 2,048 | 3,119 | 1,645 | (1,474) |
| Strategic Commissioner | 309 | 250 | 0 | 21,289 | 21,848 | 22,919 | 21,445 | (1,474) |
| ICFT | 162 | 7 | 1,176 | 11,406 | 12,752 | 13,001 | 12,589 | (412) |
| Economy Total | 471 | 257 | 1,176 | 32,695 | 34,600 | 35,920 | 34,034 | (1,886) |

- The economy wide savings target for 2018/19 is £35.920m:
Commissioner £22.919m (£19.8m CCG & £3.119m TMBC)
Provider £13.001m
- Against this target, £32.695m of savings have been realised, 91% of the required savings but the majority of this is by non-recurrent means therefore putting additional pressure in future years
- Expected savings by the end of the year are £34.034m, a shortfall of £1.886m against target
- The Trust is currently forecasting an underachievement against its in year TEP delivery of £0.412m. Work is ongoing with Theme groups to improve this forecast position.
- TMBC savings have been identified by underspends in other areas and a balanced position will be delivered.
- The scale of the financial gap in future years mean there must be a continued focus on identifying schemes for 2019/20 and beyond.

Progress Against Target

